Sensitive Career and Workplace Design

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Sensitive Career Management Model

qualitative research and implications for HR specialists



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Structure







Environmental Sensitivity (ES)

- umbrella concept for others explaining the different sensitivity to environmental stimuli.
- According to them, the Sensory Processing Sensitivity (SPS) is an inherited temperament trait, the intensity of which is important for physical, mental and social functioning.
- This importance is particularly visible in situations where highly sensitive people **adapt** to working and living conditions.



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Diathesis Stress good Also unfavorable phisical conditions, Negative stimulus criticism, mobbing, unjustified time and result pressure, objective treatment Functioning Translating into career language - acting below resilience one's capabilities, competences, risk of burnout.... vulnerability poor

Time

(Belsky i Pluess, 2009; Gottesman i Shields, 1967; Hankin i Abela, 2005)







(Pluess i Belsky, 2013)







to present a model based on previous research and current knowledge regarding the <u>interactive relationship between the</u> <u>feature of high sensitivity and working conditions</u> in terms of variables relevant to this relationship













Methods



The model was based on the latest research concerning SPS, conducted with the use of **systematic review** as well as **desk research**



The Pro-motion project [PRO-MOTION. Sensitive career management" 621491-EPP-1-2020-1-PL-EPPKA3-IPI-SOC-IN].



Results of **qualitative research** using **focus groups and individual interviews** with highly sensitive employees of various professional industries (semi-structured reviews).

Results

- High sensitivity may bring high quality of work:
 - commitment to the implementation of tasks,
 - responsibility,
 - loyalty to the employer,
 - conscientiousness and positive interpersonal relations in the workplace (high personal competences and depth of processing characteristic of features of SPS).
- Working conditions are <u>particularly important</u> for high quality of work, which include: management style (styles) and physical working conditions.
- Therefore, comprehensive support for highly sensitive people in the workplace should take into account the interaction of their characteristics with the conditions of the environment.









Adaptation of the model by Brammer L. M. (1984)





EMPLOYEE WORK ENVIROMENT (flexibility, adaptive skills) (flexibility, readiness for change) **ADJUSTMENT** SATISFACTION **EFFICIENCY** INDIVIDUAL AND ORGANIZATIONAL PERFORMANCE















PERSON A HIGHLY SENSITIVE BEING





























PRO-motion

insitive career

CONCLUSIONS & IMPLICATIONS

- Particularly important for designing workplaces and organizing them in a way that is beneficial to both employees and employers is
 - reliable knowledge of environmental sensitivity
 - taking it into account in the management of HSP and teams of employees.

Flexible, autonomy, predictability, and other traits of healthy workplaces are particularly beneficial and create conditions for the manifestation of professional potential resulting from the intensification of the environmental sensitivity feature.



CONCLUSIONS & IMPLICATIONS

- Participatory style
- Respecting needs
- Creating a culture of an organization / institution conducive to the perception and rumination of high sensitivity
- Providing reliable knowledge on high sensitivity
- Task oriented style
- High competences in managerial positions
- Not dividing employees into highly sensitive and low-sensitive
- The particular cost of adapting to unfavorable conditions
- Predisposition to work with people
- Need to prepare for particularly emotionally work



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Thank you for your attention!

RESEARCH TEAM



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the photos of Lublin

by M. Janiak



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Thank you for attention!

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